



Financial Report 2025 - Draft Budget 2026

by Antonio Argenziano, UEF Treasurer



 Union of European Federalists
Union Europäischer Föderalisten
Union des Fédéralistes Européens

UEF activities are
 Co-funded by
the European Union

The road so far...

- UEF didn't get the Operating Grant 2026-2028;
- New Secretary General;
- Thank you Tomas! Welcome Davide!
- Implementation OG 2025;
- Fundraising, Co-funding, Applications.

Secretariat Team



Mathilde Baudouin
Secretary General

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Davide Negri
Political Communication and
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Davide Capecchi
Senior Consultant in Grant
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Highlights from 2025

- No cashflow issues;
- Operating Grant is an asset: deliverables and opportunities;
- Learn from Greek practices;
- United in diversifying;
- Pessimist budget, optimist spirit.

Revenues by October 2025

Donations: 7.446,53 €

Co-Funding: 6.800+ €

Participation Fees: 4350 €

Membership Fees: 31.478,12 €

Operating Grant: 256.000 €

TOTAL: 306.074,65 €

Costs by October 2025

Staff Costs: 184.527,75 €

Travels and accomodations: 5.499,99 €

Online softwares, website: 3.266,73 €

External Accountant: 16.385,99 €

Promotion and Communication: 11.045,62 €

Statutory Meetings: 21.566,37 €

Office Rent, supplies, bank: 26.116,46 €

Non-eligible costs: 5.252,68 €

TOTAL: 273.661,59 €

Forecast 2025

Revenues: $306.074,65 + 8350 = 314.424,65 \text{ €}$

Costs: $273.661,59 + 125.646,69 = 367.308,28 \text{ €}$

Elegible OG 2025: $362.055,60 + 32.000 = 394.055,60 \text{ €}$

OG Goal and Maximum: 400.000 €

Final Payment for OG: up to 64.000 €

Budget 2026 - Introduction

- Worst case scenario budget;
- Minimum to have an operating structure in Brussels;
- Fundraising is the way;
- Let's always have the future in sight.

S.W.O.T

STRENGTHS

- Extremely realist;
- Team preserved for OG reporting and Congress organisation.

WEAKNESSES

- Only SG sure of a contract until the end of the year;
- Need more funds for activities and events;
- No reimbursements.

OPPORTUNITIES

- Focus on the big donors;
- Resources, contacts and ideas from the network;
- Relaunch Fundraising task force.

THREATS

- Cashflow issues at the beginning of 2026;
- Need to fund 2027 budget.

Revenues 2026

| Code | Description | 2026 BUDGET |
|----------------------|---|---------------------|
| REVENUES 2026 | | € 121.060,00 |
| F.1 | <i>Emergency funds on the savings bank account - not to be used</i> | € 11.000,00 |
| F.2 | Starting balance on the main bank account | € 9.000,00 |
| F.3 | 2025 CERV operating grant final instalment - April/May 2026 | € 59.000,00 |
| F.4 | National sections annual membership fees | € 34.000,00 |
| F.5 | Members participation fees - Congress and Federal Committee | € 6.500,00 |
| F.6 | Individual members | € 960,00 |
| F.7 | Donations | € 600,00 |

Expenses 2026

| | | | |
|----------|--|---|------------------|
| A | STAFF COSTS | € | 79.165,00 |
| A.1 | Secretary General - Mathilde Baudouin | € | 37.700,00 |
| A.2 | Political Communication and Campaign Strategy - Davide Negri | € | 8.000,00 |
| A.3 | Finance and Administration Officer - Gorkem Baskan | € | 4.365,00 |
| A.4 | Partena Professional - HR, social security, tax management | € | 26.700,00 |
| A.5 | Edenred - staff meal vouchers | € | 2.400,00 |
| A.6 | Interns - Grant Management and Policy Officers | € | - |

Expenses 2026

| | | | |
|----------|--|---|------------------|
| B | SERVICE PROVIDERS AND PURCHASES | € | 25.876,00 |
| B.1 | Certified Accountancy Management Services | € | 4.200,00 |
| B.2 | External Auditor fee | € | 2.400,00 |
| B.3 | Office rent, maintenance, internet, supplies | € | 13.566,00 |
| B.4 | Online marketing services, website, and IT tools | € | 3.060,00 |
| B.5 | Bank costs | € | 960,00 |
| B.6 | Insurance | € | 350,00 |
| B.7 | Printing services and postage fees | € | 840,00 |
| B.8 | Lawyer | € | 500,00 |

Expenses 2026

| C | UEF ACTIVITIES | € | 6.900,00 |
|----------|---|----------|-----------------|
| C.1 | Federal Committee - November 2026 | € | 2.000,00 |
| C.2 | Congress - March 2026 | € | 2.000,00 |
| C.3 | Partnership membership fees | € | 900,00 |
| C.4 | Legal costs | € | 500,00 |
| C.5 | Travel, Accommodation, Subsistence | € | 1.000,00 |
| C.6 | Fundraising activities and social media costs | € | 500,00 |

Totals

TOTAL REVENUES: 121.060,00 €

TOTAL EXPENSES: 111.941,00 €

NET RESULT: +9.119,00 €

Conclusion

- We are on track for 2025.
- We have a great team.
- You, members and sections are the biggest asset!
- Fix costs and SG salary covered for 2026, intact team until the Congress.
- Let's pay membership fees before the Congress in March 2026!
- Transparent figures, pessimistic budget, concrete plans, optimistic spirit.
- Let's keep working together for UEF and organised Federalism!